

**Municipality of Anchorage**

# **PUBLIC UTILITIES**

**PROPOSED  
2006-2007  
PUBLIC UTILITY  
OPERATING BUDGETS  
&  
2006-2011  
PUBLIC UTILITY  
CAPITAL IMPROVEMENT PROGRAM**



**Mark Begich  
Mayor**



# Municipality of Anchorage

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October 2, 2005

Dear Residents of Anchorage:

Enclosed are the Proposed 2006-2007 Municipal Utilities' Operating Budget and 2006-2011 Utility Capital Budget/Program for each of our municipal utilities.

Many of the basic services Anchorage residents rely on daily – safe water, reliable electricity, goods delivered efficiently – come from city-owned utilities. Over the past year, many operations were improved at Municipal Light and Power (ML&P), Anchorage Water and Wastewater Utility (AWWU), Solid Waste Services (SWS), the Port of Anchorage and Merrill Field Airport. For example:

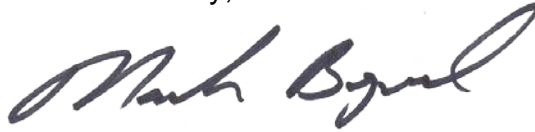
- The Port's continuing quarter-billion-dollar expansion project is key to the state's growing economy, as the port serves 80 percent of Alaskans.
- ML&P implemented a new system to handle mass calls in case of a power outage.
- AWWU implemented several customer improvements, including a new meter-reading system using drive-by radio frequency, water meters are now read more accurately and efficiently.
- Merrill Field's Runway Safety Program reduced unauthorized entries onto runway and taxiway surfaces 50 percent thanks to new security fencing, gates, signage improvements and a driver training program.
- To create better efficiency and add life to the landfill, Solid Waste Services is constructing a new lined 22-acre storage area.

The 2006-2007 budgets for Anchorage's utilities reflect a continued positive direction. Each utility's budget was prepared following consistent planning assumptions and guidelines. The Administration reviewed each of the utilities' operating and capital budgets concentrating on key areas such as revenues, expenses, net income, workforce projections, and rate increase projections.

The primary goal of our utilities continues to be providing quality service at reasonable rates. Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves and generate sufficient revenues to maintain their plants in good working condition.

I am proud of the management and performance of our utilities and I intend to continue to encourage each utility to achieve greater efficiencies while maintaining quality service.

Sincerely,

A handwritten signature in dark ink, appearing to read "Mark Begich". The signature is fluid and cursive, with the first name "Mark" and last name "Begich" clearly distinguishable.

Mark Begich  
Mayor

**MUNICIPAL UTILITIES  
PROPOSED  
2006 OPERATING AND CAPITAL BUDGETS**

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